

Working Group Members

Economic Diversification

John Wight (Co-Chair), Michael Collins (Co-Chair), Michelle Khaldun, Kim Jackson (Socio-Economic Foundations Rep), Kevin Richards, Tammy Richardson, Aaron Smith, Erica Smith, Mark Watkinson

Education

Phil Butterfield (Co-Chair), Dr. Duranda Greene (Co-Chair), Jeanne Bean, Vivien Carter (Socio-Economic Foundations Rep), Charles Dunstan, Pandora Glasford, Dave Horan, Shannon James, Kalmar Richards, Holly Richardson, Ru-Zelda Severin, Lisa Smith, Richard Winchell

Health Care

Michelle Jackson (Co-Chair), Scott Pearman (Co-Chair), Betsey Baillie, Ed Ball, Jr., Gita Blakeney Saltus (Socio-Economic Foundations Rep), Jonathan Brewin, Dr. Elaine Campbell, Dr. Henry Dowling, Stephanie Guthman (Socio-Economic Foundations Rep), Katura Horton-Perinchief, Debbie Jones, Dr. Wesley Miller, Lucille Parker-Swan, Dr. William Peckett, Katie Richards, Kathy-Ann Swan

Hospitality & Tourism

Andy Burrows (Co-Chair), Malika Cartwright (Co-Chair), Bushara Bushara, Colin Campbell, Michael Daniel, Chris Furbert (Socio-Economic Foundations Rep), Dennie O'Connor, Rehanna Palumbo, Kevin Richards, Georgina Roach-Ball (Socio-Economic Foundations Rep), Stephen Todd

Infrastructure

Lorianne Gilbert (Co-Chair), Wendy McLeod (Co-Chair), James Campbell, Vicki Coelho, Andrew Dias, Dennis Fagundo, Charles Gosling, Lee Sylvester, Christine Rickards (short-term member re: population expansion)

International Business

Darren Johnston (Co-Chair), Patrick Tannock (Co-Chair), Craig Bridgewater, Jeremy Cox, Leila Madeiros, Sean Moran, Ross Webber, Anthony Whaley, Richard Winchell, Greg Wojciechowski

Socio-Economic Foundations

Gita Blakeney Saltus (Co-Chair), Chris Furbert (Co-Chair), Vivien Carter, Stephanie Guthman, Kim Jackson, Georgina Roach-Ball, Gil Tucker, Rev. Nicholas Tweed (Current State Phase only), Mark Wade

Technology

Michael Branco (Co-Chair), Chris Maiato (Co-Chair), Coral Wells (Co-Chair), Malcolm Butterfield (Current State Phase only), Tim Calveley (Current State Phase only), Karomoko Darrell Dickens (Current State Phase only), Malcolm Furbert, Chris Garrod, Stuart Lacey, Dave Mallon, Kyle Masters (Current State Phase only), Dion Smith (Current State Phase only), Craig Swan, Mark Wade (Socio-Economic Foundations Rep)

Resources

Economic Diversification

- Global Entrepreneurship Index
- BEDC – Barriers to Entry Report
- BEDC – Impediments to Starting an Online Business
- The Legacy of the AC Endeavour Programme – Bernews, July 5, 2017
- Bermuda Business Development Agency (BBDA) website – Bermuda’s Advantages
- Bermuda Tourism Authority website
- Regulation plans attract crypto business – Royal Gazette
- IFC Review Bermuda Section – BBDA
- 10m Pledge as shift sign MOU with Bermuda – Royal Gazette
- L.F. Wade Airport Redevelopment Project
- Why Costa Rica is the most eco-friendly place to visit

Education

- Bermuda Census 2016
- Bermuda College Annual Reports
- Bermuda College Fall Census Day Reports
- Bermuda College Annual Budget Brief
- Childcare Standards 2017
- Dept. Workforce Development data
- Facts and Figures
- How... Most Improved Schools Keep Getting Better
- Learning Forward
- Plan 2022
- Supporting Emotional Wellbeing in Schools
- Zero to Three in Bermuda May 2015 Report
- 2017 Public School System Report to the Community
- 2017 BC Survey of Employers

Health Care

- 2017 National Health Accounts Report
- Ibid
- 2014 STEPS to a Well Bermuda Survey
- Health Strategy Update Forum
- Healthcare Ageing in Bermuda 2004
- Employers Compliance Public Report
- 2016 Population and Housing Census
- The provision of funding financing and governance of long-term services and supports for the elderly and disabled in Bermuda
- Long term care action plan 2017
- OECD Frequently Used Health Statistics
- Bermuda Cost Containment and Quality Improvement Committee Report 2014 (BMDA)
- Best Practices in Homecare for Seniors 2014: Synthesis from the 2014 International Forum

- Department of Statistics (2014) Low income threshold 2013: Analysis of low-income households in Bermuda 2004-2013. Unpublished internal report by the Department of Statistics of Government of Bermuda, Dated June 2014
- Bermuda's Senior: Despite the world's third highest GNI per capita elderly do not fare well compared to the less wealth countries, Keith Archibald Forbes, May 20, 2018

Hospitality & Tourism

- 2015 Advancing the National Tourism Plan
- 2015 Bermuda Holiday Accommodation Rentals
- Bermuda Hotel Association – hotel expense data
- 2017 Bermuda Tourism Authority Cruise Exit Survey
- Bermuda Tourism Authority Org Chart
- 2016 Bermuda Tourism Authority Public Perceptions Report
- 2012 National Tourism Plan
- 2017 Visitor Arrivals Report

Infrastructure

- BELCO Energy Future Presentation
- Government of Bermuda, Transportation Green Paper
- Hamilton Waterfront Development Steering Committee – Working documents
- News articles and remarks relating to the Transportation Green paper
- 2017 – 2018 Budget Book (Estimates of Revenue and Expenditure for the Year)
- BHB's New Sewage Treatment Plant – A Clean Solution – BHB Website
- Chief Engineers' presentations
- Corporation of Hamilton, Sewerage charges
- Hospital's new sewage plant is switched on – Royal Gazette, April 2014
- Review of Public Education in Bermuda (2007)
- St. George's water and waste water feasibility report, Nov 2017
- St. George's Sewerage Act
- Water II: Water Management for the Future Presentation at ILSI Annual Meeting, Jan 2018
- Watlington Waterworks Ltd and Bermuda Waterworks Ltd, presentation by Alan Rance.
- Review of Public Education in Bermuda (2007)
- News articles and Govt. of Bermuda websites relating to health, housing, prisons and education
- Publicly available materials provided by the Bermuda Hospitals Board
- Feasibility study for a long-term care facility for seniors by BDA Land Development Corporation
- Organisation websites for National Library, National Gallery and the National Museum

Socio-Economic Foundations

- Bermuda Drug Information Network 2017 Report
- Bermuda Employment Brief 2017
- Bermuda Job Market Employment Brief May 2017
- Bermuda Police Crime Statistics for 2016
- Census 2016
- Centre Against Abuse 2017 Statistics
- Centre on Philanthropy website

- Department of Financial Assistance Statistics Q1 – Q3 2017
- Eliza DoLittle Society data
- Household Expenditure Survey 2013
- Low Income Thresholds
- Meals on Wheels data
- National School Survey 2015
- Pathways Bermuda Data
- Recidivism Rates – Ministerial Statement November 2016
- Salvation Army Shelter Statistics
- Study of Substance Abuse Amongst the Homeless
- Vital Signs Study 2017
- Women’s Resource Centre Statistics
- World Prison Brief

Technology

- State of ICT in Bermuda (2015 to 2017)
- HBR Countries Digital Competitiveness Report
- 2017 List of ICT Companies (Dept. of Stats.)
- SAGE Submission – Technology (Michael Branco)
- Regulatory Authority Sectoral Review 2018.

NOTE: This list may not be inclusive of all data/reports reviewed as Working Groups continued to review as new data was released and/or became available.

Stakeholder Engagement to Date

Economic Diversification

- Aquaculture Presentation by Samia Sarkis
- Bermuda Business Development Agency (BBDA)
- Bermuda Economic Development Corporation (BEDC)
- Bermuda Gambling Commission Presentation by Cheryl-Ann Mapp and Julie Grant
- BermmyFresh presentation by Scott Tucker
- BIOS Presentation by Mark Guishard
- Solar Energy discussion with Tim Madeiros

Education

- ABIC
- BPSU, School Principal Division
- Bermuda College
- Bermuda Construction Association
- Dept. of Financial Assistance
- Ministry of Education
- Saltus Grammar School
- Warwick Academy

Health Care

- Bermuda Diabetes Association – Debbie Jones & Betsie Baillie
- Bermuda Hospitals Board – Executive team
- Bermuda Medical Council – Dr. Fiona Ross
- Bermuda Medical Doctor’s Association – Dr. Annabel Fountain
- BHeC – Tawanna Wedderburn
- BPSU
- Chief Medical Officer – Dr. Cheryl Peek-Ball
- Dr. Stanley James
- Dr. Kyon Brown
- Dr. Ewart Brown
- Local Insurers – Argus, Colonial, BF&M, GEHI, HIP/FutureCare representatives
- Marico Thomas & Dr. Arlene Basden

Hospitality & Tourism

- BELCO
- Bermuda Business Development Agency
- Bermuda Hospitality Institute
- Bermuda Hotel Association
- Bermuda Tourism Authority
- Local Musicians
- Local Restaurant Owners

Infrastructure

- BELCO
- Bermuda Housing Corporation – Major Barrett Dill and Desiree O’Conner
- Bermuda Land Development Corporation – Frances Mussenden
- Bermuda Waterworks Ltd. – Allan Rance
- Corporation of Hamilton – Patrick Cooper & Charles Gosling
- Department of Environment and Natural Resources – Dr. Geoff Smith
- Ministry of Public Works, Department of Works & Engineering – Tarik Christopher and Bob Lorties
- Ministry of Transportation and Regulatory Affairs
- Watlington Waterworks Ltd and Bermuda Waterworks Ltd.
- WEDCo – Andrew Dias

International Business

- ABIC
- Alternative investment Management Association
- Bermuda Business Development Association
- Bermuda Stock Exchange (BSX)

Socio-Economic Foundations

- Age Concern
- Bank of Bermuda Foundation
- Bermuda Football Association
- BIU
- Centre Against Abuse
- Department of Financial Assistance
- Eliza DoLittle Society
- FOCUS
- Meals on Wheels
- MIRRORS
- Pathways Bermuda
- The Family Centre
- Womens Resource Centre
- YouthNet

Technology

- Bermuda College
- Bermuda Government Fintech Committee
- E-Commerce Advisory Board (ECAB)
- Fintech Bermuda
- Technology Leadership Forum (TLF)